

Increased operating margins for automotive industry with PdM

The capability of today's predictive software provides immediate answers, not merely data. By proactively using PdM, one automobile manufacturing plant realized savings of up to \$112,000

The current crop of Predictive Maintenance (PdM) management software now delivers instantaneous decision-making power for those engineers and plant managers charged with wringing the maximum utility from their facilities while conserving maintenance costs. Capable of instantly analyzing and interpreting vibration data, process data and visual inspections, today's PdM software not only delivers integrated and prioritized information to plant managers in their offices, but throughout the entire organization via enterprise-wide "electronic in-trays," text messages, and even informative web pages.

Predicting the repair needs of critical components in lathes, mills, turbines, fans, drills, pumps, and any other rotating device, allows today's MRO executives to control the destiny of their plant's operations by preventing unexpected shutdowns in the first place. This ability to plan for the future is no longer the domain of Fortune 500 companies, as PdM-software's power to deliver answers, not merely data, has even trickled down to small and mid-sized businesses. However, it wasn't always that way.

Building upon the past

It wasn't that long ago that plant engineers relied on run-to-fail (RTF) maintenance schedules—a method that almost guaranteed unscheduled process-line shutdowns. Hardly satisfactory, the maintenance industry welcomed advances in computerization as a means to help prevent expensive machine breakdowns.

When SymphonyAI Industrial started out doing machine condition analysis for the U.S. Navy back in the 1970's, the vibration work was all manual. You'd have a group of engineers that went out on the ship for up to 10 days to gather all the measurements via analog instrumentation tape recordings. It would then be played back by technicians through a processor to produce a five-foot high stack of graphs. For the next three weeks, a group of analysts would go through all the data, manually categorizing all the machinery and making specific repair recommendations.



Even the private sector "made do" with rudimentary results while absorbing huge manpower expenses. Automakers and power companies, for example, would maintain a staff of vibration experts for the sole purpose of tracking machine life.

Perhaps the advent of big data possibly accounts for the reluctance of some individuals to believe that today's basic PdM software can run on nothing more than a common desktop computer. Yet, given the comparative low cost of entry and the gains to be had, maintenance managers of even small manufacturing facilities are now turning to full featured PdM systems. Such are the advances that have been made over the past several years.

Today's systems save money

Overly cautious, prevention-minded systems of the last decade wasted valuable maintenance resources by manually analyzing each piece of new data, whether the machines needed attention or not. 80% of the machines in a typical plant will have no serious mechanical faults, so why waste time on machine parts that have no need for replacement? State-of-the-art predictive software employ expert systems to weed out machine test-results that look acceptable; thus allowing analysts to focus only on those machines that may have faults. The time saved by not manually reviewing the data from every single machine in a plant is significant.

As an example: Some thirty years after its initial work for the Navy, SymphonyAI Industrial deployed its expert system of PdM software to analyze data for thousands of machines within the US Navy Sealift Command. A subsequent study of 332 such machines confirmed savings of between tens of thousands per month, as opposed to manually calculating the data with in-house engineers. The accuracy rate proved to be 8% greater with the PdM system, as well.

Today's PdM systems even predict the future of new equipment

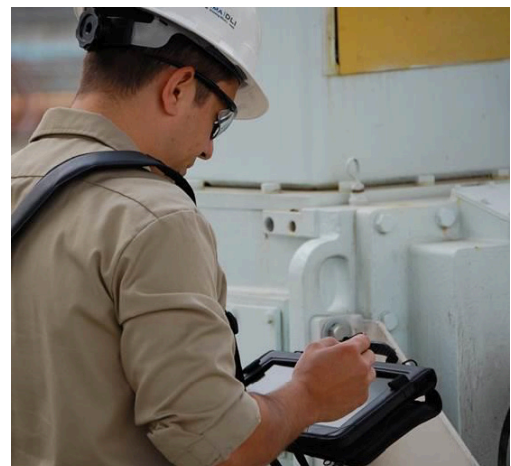
Spectacular gains in maintenance efficiency and dollar savings have resulted from integrating modern PdM systems into existing facilities. Yet, the use of PdM to predict the useful life of brand new machines promises to save organizations even more money.

Recently, Chrysler's Toledo North assembly plant avoided costly downtime by accurately predicting maintenance failures in newly purchased equipment. "During the launch period of the plant we requested evaluations via vibration analysis and IR analysis as one of our buy-off criteria before we signed off on the equipment and took ownership," recalls Terry Kulczak, the maintenance advisor for the plant. "We had already settled on the SymphonyAI Industrial ExpertALERT system for this task because we had good success with it at our Durango plant in Newark, Delaware."

Kulczak explains that his team used their PdM system to evaluate over 600 pieces of new equipment such as regenerative thermal oxidizer motors, water pumps, cooling fans, and gearboxes. "Using the SymphonyAI Industrial software, we found that there were some machines out there that weren't up to spec," says Kulczak. "Some had bad bearings, alignment problems, and improperly sized shims, which led to excessive vibration. These had to be changed out, and it was all done under warranty." At least 106 pieces of equipment needed adjustment or new parts. In his report to management, Kulczak estimated that the maintenance costs to repair these defects—had they not been detected in advance—would amount to at least \$31,000, with a possible maximum cost of \$112,000. Production losses due to failed machinery would have resulted in even greater losses to the plant's bottom line.

"The software analyzed the data and spit out the summary sheet, so you can go back into the data and decipher it a little more closely if you want," says Kulczak. "From what I understand, older software out there did not have these features. A lot of the contractors questioned our calls, and they didn't use SymphonyAI Industrial. But we showed them the data and it turns out we were right."

Gains made possible through improved data collectors. The above-mentioned, bottom-line savings earned by investments in maintenance management have occurred through the continuous evolution of each element of the PdM chain. Progress has been achieved at every step, beginning with technological advances in field instrumentation that measures torsional vibration, torque and horsepower, motor current, structural vibration, shaft alignment, and acoustics with every increasing accuracy and fidelity.



Even more important, an emphasis on portability has placed condition monitoring into the hands, literally, of production floor personnel. As proof, SymphonyAI Industrial's data collector can host a replica of an entire condition monitoring database. With analysis tools and automated diagnostics onboard, the user enjoys a tremendous advantage in obtaining immediate answers while in the field.

With today's versatile and portable data collection systems, you are basically doing EKG's on machines. Just like when you go to the doctor, an EKG will detect any early problems. Similarly, machines will give off precursors, or early indicators, of future problems when using this type of solution.

Enhanced processing tools

The next-greatest boon for plant managers can be attributed to the manner in which this data is now processed with almost real-time speed to deliver intelligent answers regarding machine condition.

For instance, SymphonyAI Industrial's vibration analysis software uses an empirical, rule-based logic system that utilizes order-normalized data, spectrum analysis, cepstrum analysis, demodulated data analysis, and other proprietary algorithms to deliver information with an emphasis on providing a straightforward user interface. All data and functions are made available from a single-layer intuitive screen that is quickly organized via a built-in setup wizard. If you have a failing machine, then today's software can tell you the severity with a hierarchy rating system, like a five out of ten. It'll give you the actual fault or faults. It might be a bad roller bearing in addition to an imbalance. It should also tell you the repair recommendation based on whatever faults it finds. That is why the system is so useful to plant managers; they don't necessarily need to get into all the details. The system automatically does that for them by simply presenting credible information upon which they can base their decisions. The real dollars-and-cents gains of utilizing PdM software come from employing these systems to continuously evaluate machine conditions.

With continuous monitoring an engineer can keep a much closer eye on operations, which brings about the real savings of predictive maintenance. For example, there always will be a small percentage of machines, say 4-5%, where you can see that it is not even going to last six months down the road. So you had better take care of any problems immediately. On the other hand, the most common thing we note is that most machines are running just fine. That's important, because without such predictive information a lot of people would tear down the machine every three years just based on the calendar. But the PdM software would indicate that this machine is still doing fine; no repairs are needed.

Gains in integration

SymphonyAI Industrial PdM software recently proved itself at Tri-State Generation and Transmission's Escalante generation station. SymphonyAI Industrial's vibration diagnostic software, recently saved Tri-State money by taking machines out of service for necessary repairs based on their condition instead of waiting until they fail, but it was the thorough dissemination of this information that helped make the program a success according to Joe DeSoto, a results specialist at Tri-State. "The Data Collector includes ExpertALERT on a tablet-style computer platform that you can take out of the office" says DeSoto. "It shows your maintenance people what's happening to the machine in real-time and helps explain where the problem is and why."

DeSoto stresses that providing such information on the production floor is crucial to gaining the confidence of the maintenance staff. Showing them ExpertALERT's diagnostic capabilities in action helped develop trust in the tool throughout the facility and boosted the credibility of the entire PdM program.



Advances in communications

Establishing common lines of communication with the business system of any given plant is becoming just as important. This type of information-distribution is now expected in the very latest iterations of PdM software. In essence, the latest PdM communication tools excel at "bringing the mountain to Mohammed" by abstracting data from insular condition monitoring applications, and then placing it at the feet of maintenance decision-makers.

Today's new networking technologies offer more power and transparency breaking down the barriers of integration and distributed computing. For instance, in conjunction with diagnostic software, SymphonyAI Industrial's online software permits facility managers to ascertain the status of wired machinery simply by logging onto their network to view real-time vibration data or obtain a complete diagnostic analysis. Under such topology, the online system is simply another node on the plant's LAN.

Connectivity is a big part of making PdM pay for itself, as it doesn't do any good to have the information unless it gets to the right people. Certainly, the bulk of managers still get written reports, but now we have the technology to send results over the Internet and through electronic wireless connections including common cell phones.

Taking things a step further, SymphonyAI Industrial offers a unique means of distributing maintenance information by automatically generating machine status summaries over the web via its WATCHMAN Reliability Portal. This portal allows a traveling or at-home engineer to determine machine status, even from outside the company WAN.

These improvements in communication are even becoming available to small organizations that lack integrated business systems. SymphonyAI Industrial, for instance, operates an online monitoring center, providing worldwide coverage of wired machines. The monitoring program can be set up to deliver maintenance information over a wide range of time frames, from monthly reports all the way to immediate-alert messages.

The future

And so, the story of PdM has come a long way from the early days. Innovative PdM tools now help engineers accurately track the condition of their assets, whether they're using a stand-alone PC system in a small job shop or an enterprise-wide system for a multi-plant industry.

Chrysler's Terry Kulczak summed up the modern state of affairs when he observed, "RTF is not only just a memory, but impossibility here. We simply can't afford to do that. For us, PdM software proved to be a very useful tool." Because today's modern PdM systems enable increased uptime, energy savings, and reduced maintenance costs for organizations of all sizes, it has earned recognition as a contributor to profitability. Those plant engineers, who have taken the next step from time-based or reactive drills to proactive condition-based planning on both existing and new equipment, are laying the groundwork for even further advances within the field of maintenance management.